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# CUSTOMER'S SATISFACTION AS A MEDIATOR OF THE EFFECT OF PRODUCT ATTRIBUTES ON THE LOYALTY OF HYPERMARKET CUSTOMERS IN MALANG CITY

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#### Abstract

This study is aimed to analyze the effect of product attributes on customer's loyalty by mediating customer's satisfaction. This research was conducted on giant hypermarket customers in Malang City, using a sample size of 140 respondents through Convenience sampling technique. The collected data were analyzed by using Structural Equation Model (SEM). The results showed that product attributes directly has a significant effect on the loyalty of giant hypermarket customers in Malang City. Customer's satisfaction plays a role as partial mediation from the indirect effect of the influence between product attributes on customer's loyalty

Keywords: Product Attributes, Customer's Satisfaction and Loyalty.

# **INTRODUCTION**

Opportunities in retail business in in Indonesia are considered still very tempting for businessmen. Indonesia with a large population and supported by improving economic conditions, it encourages retailers of both minimarkets and hypermarkets to roll out their new outlets. One hypermarket that develops in Indonesia is Giant. Giant is a supermarket chain with many branches in Indonesia. As of August 2010, there are 46 Giant hypermarkets and 104 Giant supermarket outlets in Indonesia have been opened. Total visitors in 2013 was as much as 79.4%, in the year 2014 was as much as 79.5%, in 2015 decreased 79.3%, and in 2016 became 79.6% (http: // number of visitors hypermarkets. Blogspot.co.id /). This indicates that 80% of Giant's hypermarkets control the market.

In Malang City, there are many retailers stand competing for market share. The competition is getting tighter with the presence of hypermarkets such as Carrefour, Giant and Matahari hypermarkets. Giant was first opened in 2002 at Villa Melati Mas Tangerang as a form of cooperation with Dairy Farm with PT. Hero Supermarket Tbk. Until now, Giant has had 46 hypermarkets Giant and 104 outlets supermarkets spread across Indonesia, East Java Province located in 10 major cities including Surabaya, Gresik, Sidoarjo, Pasuruan, Probolinggo, Malang, Banyuwangi, Bojonegoro, Madiun and Kediri. Malang itself has 6 hypermarkets that is Giant Dinoyo, Giant Pulosari, Giant Hypermart Mall Olympic Garden, Giant Sawojajar, Giant Kebonsari Sukun and Giant Araya.

Along with the increase of hypermarkets and other retailers, competition between retailers and hypermarkets is also increasing. One way to get and maintain market share is that retailers must

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be able to make their customers loyal. In order to keep customers loyal, hypermarket owners need to pay attention to the quality of the products sold. In choosing a product, consumers will consider the attributes of the product. Product attributes are product elements that are considered important by consumers and used as a basis for purchasing decisions. Product attributes include brands, packaging, guarantees, and services and so on (Tjiptono: 2008). Meanwhile, according Simamora (2001) attributes of the product are the factors considered by buyers when purchasing a product, such as price, quality, packaging, completeness of functionality (features), design, after-sales service, and others. If a product has attributes or traits that are in line with what is expected by the buyer, the product will be considered suitable and will be followed by a repeat purchase action by the consumer.

The measurement of product attributes carried out by the previous research is not the same between each other. Garvin (1987), Zeithaml (1988) revealed that the attributes of the products formed from the performance or appearance of the product, features, durability or quality of materials, the prices of products and brands. Kotler and Armstrong (2006) explained that product attributes are formed from product quality, product features and product design. Gwin (2003) in measuring product attributes using quality, price, variety, assortment and value of the products. Whereas Newman, et al, (2002) use product quality, product shape and packaging, satisfactory after-sales service, and the completeness of various products are the variables that make up the product attributes.

Bennur and Jin (2009) concluded that product attributes affect consumer satisfaction and loyalty. Corsi and Rungie (2010) show that there is a positive and significant relationship of product attributes to consumer loyalty with a stronger price and packaging interacting in determining consumer loyalty. Rajaguru and Matanda (2010) found evidence that product attributes such as product quality, price and availability of new products have a significant effect on customer's loyalty. Nezakati, et al (2011) that product quality is the dominant variable that drives customers to loyalty. Different results were shown by Reddy and Azeem (2011), Rahmat (2009) found evidence that product quality did not have a significant influence on loyalty. Gil, et al. (2007) that the perception of product quality has no effect on brand loyalty.

The results of the study of the effect of product attributes on customer's loyalty show inconsistent results or the existence of a research gap that creates interesting opportunities for studies to fill the gaps and gaps of research by adding intervening variables or mediating customer's satisfaction.

A product can satisfy consumers if it is judged to meet or exceed their desires and expectations (Spreng et.al. 1996). Bloemer and Ruyter (1997) explained that satisfaction is often seen as the basis for the emergence of loyalty. Satisfaction is the result of customer evaluation of a product by comparing whether the product received is in line with expectations. Satisfaction can also be interpreted as a belief that arises after comparing reality with its expectations. For customers, lacking the ability to compare, the satisfaction is actually only partial. This can be caused by a lack of experience or information obtained by consumers related to the product to be purchased. Mital and Baldasare (1998) suggested that poor performance on product attributes has a negative effect on satisfaction and good performance on product attributes has a positive influence on satisfaction. While Bloemer, et al. (1998), Oloughlin and Coenders (2002), and Luarn and Lin

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(2003) in their study found evidence that customer's satisfaction has a direct effect on customer's loyalty.

Based on the phenomenon and results of previous empirical studies that have not been consistent, this study examines the role of customer's satisfaction as mediating the influence of product attributes on customer's loyalty of hypermarkets in Malang.

# THEORITICAL REVIEW

# Customer's Loyalty

According to Griffin (2002), he stated that "loyalty is defined as non random purchase is expressed over time by some decision making units". Based on this definition it can be seen that loyalty is more directed to a behavior, which is indicated by routine purchases, based on decision-making units. Customer's loyalty has an important role in a company, maintaining them means improving company performance, this is the main reason for a company to attract and maintain.

Customer's loyalty can be measured by indicators; the willingness of the customer to make the company the first choice, the willingness of the customer to buy the product offered by the customer, the willingness of the customer to invite others to buy, and the willingness of the customer to tell about good things about the company (Foster and Cadogan, 2000). While the indicator of customer's loyalty according to Kotler & Keller (2006) is Repeat Purchase (loyalty to product purchases); Retention (Resilience to negative influences regarding the company); referalls (referring to the total firmness of the company). Trang T.M. Nguyen, et al (2007), revealed that loyal customers will consider themselves to be loyal to supermarkets, shopping at this supermarket in the next few weeks, shopping in supermarkets is the first choice, going to shop at this supermarket in the future, and will promote this supermarket for family and friends. Sung Jin Yoo and Young Jae Chang (2005) revealed that customer's loyalty formed due to favorable wording, repetitive purchase and intention of repurchase. While Chen (2008) identifies the best choices for shopping, loyalty to the hypermarket, the desire to always shop at the hypermarket, the order of shopping choices at the hypermarket, has the character where visitors are served quickly

# **Customer's Satisfaction**

Tse and Wilton (1988) stated that customer's satisfaction is the customer's response to the evaluation of discrepancies felt after use. Engel (1995) defined customer's satisfaction as a post-purchase evaluation where the alternative chosen is at least equal to or exceeds customer expectations, while dissatisfaction arises when results do not meet customer expectations.

According to Spreng, Mackenzie & Olshavsky (1996), customer's satisfaction is measured based on expectations, perceptions of performance, and assessment of the performance of the product or service consumed. Fornel et al (1996) uses three items in measuring customer's satisfaction, namely 1) Overal satisfaction is the result of evaluation and current consumption experience derived from habits, constraints and standardization of services; 2) Confirmation of expectation

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is the level of conformity between customer performance and expectations and 3) Comparison of Ideal is product performance compared to ideal conditions according to customer perception.

Maxwell K. Hsu et al. (2010) customer's satisfaction is measured based on satisfaction with shopping decisions at Hypermarkets, the choice to shop at Hypermarket is wise, the shopping experience at Hypermarket is pleasant and satisfied with the products and services provided. Dong-Mo Koo, (2003) revealed that customers who are satisfied with the decision to buy a product in this shop, make a wise decision to buy a product in this shop, and when they finish shopping and get out of this shop I think I'm doing the right thing

#### **Product Attribute**

Product attributes have a large influence on buyer perceptions of the product. This is because physical product attributes carry a variety of benefits needed and desired by the buyer. Therefore, every company must be careful in making decisions related to attributes.

According to Kotler and Armstrong (2006), the development of products and services requires defining the benefits offered. These benefits are then communicated and delivered through product attributes such as product quality, product featurs and product style and design. Meanwhile, according to Simamora (2001) product attributes are the factors considered by buyers when buying products, such as price, quality, completeness of functions, design, after-sales service and others. Dimensional zed product attributes according to Garvin (1987) and Zeithaml (1988), namely: Product performance or appearance, features or characteristics of additional products, product durability, product prices and brands.

#### HYPOTHESIS DEVELOPMENT

Bennur and Jin (2009) concluded that product attributes affect consumer satisfaction and loyalty. Corsi and Rungie (2010) show that there is a positive and significant relationship of product attributes to consumer loyalty with a stronger price and packaging interacting in determining consumer loyalty. Rajaguru and Matanda (2010) found evidence that product attributes such as product quality, price and availability of new products have a significant effect on customer's loyalty. Nezakati, et al (2011) that product quality is the dominant variable that drives customers to loyalty.

Based on the results of an empirical study, the hypothesis of this study is presented as follows: H1 Product attributes have a significant effect on customer's loyalty.

A product can satisfy consumers if it is considered to meet or exceed its desires and expectations (Spreng et al. 1996). Spreng et al. (1996), Mital. et al. (1998), Bei and Chiao (2001) shows that there is an influence between product attributes on customer's satisfaction, while research conducted by Bloemer, et al. (1998), Oloughlin and Coenders (2002) and Luarn and Lin (2003) show that customer's satisfaction influences customer's loyalty.

Based on the results of an empirical study, the hypothesis of this study is presented as follows: H2 Customer's satisfaction as mediating the influence of product attributes on customer's loyalty.

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# RESEARCH METHOD

**Population and Sample** 

The population of this study is customers who shop at Giant Hypermarket in Malang City. The population in this study is an infinite population, which is a very large population size and the number cannot be known with certainty. In these conditions, the size of the sample is determined based on the number of indicators of each variable multiplied by 5. Solimun (2002) states that the determination of the size of the sample size equals 5 to 10 times the number of manifest variables (indicators) of the entire latent variable. Based on these provisions, the sample size used is  $14 \times 10 = 140$  respondents.

After determining the number of samples as many as 120 respondents, then distributed at Giant in Malang City, then carried out sampling with Convenience sampling technique that is the sample is taken based on spontaneity, meaning anyone who meets the researcher and in accordance with the requirements of the target population, then the person can be sampled. Customers are found when shopping at Giant. To avoid sampling errors, the criteria for the members of the target population are 1) at least 18 years of age, this is based on the assumption that the respondent is independent in giving answers because they are considered adults, 2) decision makers, meaning that the respondents are truly as a customer who makes shopping decisions at Giant.

# **Definition of Operational Variable**

Variable operational definition is an element of research that tells how to measure a variable that contains indicators that allow researchers to collect relevant data for that variable. Operational definitions of variables and variable indicators are presented in table 1. The following:

Variable	Indicator	Source
Product attribute	Product quality	Garvin (1987), Zeithaml (1988), Newman, et al,
	Complete range of products	(2002), Gwin, (2003)
	Product packaging	
	Product price	
Customer's satisfaction	Meeting expectations	Maxwell K. Hsu et al (2010)
	Matching product quality with expectations	(2010)
	Suitability of product prices with expectations	

<b>Table 1. Research Variables and Indicators</b>	)
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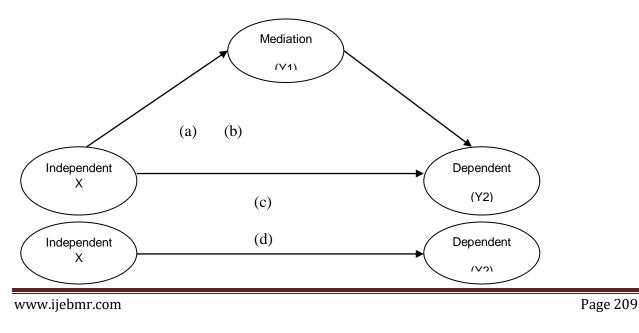
	Satisfaction with service	
	Satisfaction with comfort	
Customer's Loyalty	The best choice for shopping	Trang T.M. Nguyen, et al (2007) dan Chen
	The first choice for shopping	(2008)
	Loyalty to giant hypermarkets	
	The desire to always shop at giant	
	hypermarkets	
	Recommend to family and friends	

#### **Data Analysis Method**

In connection with the formulation of the problem, the objectives and hypothesis of the research, then, the data analysis used in the study with Structural Equation Modeling (SEM). Hypothesis testing uses CR (critical ratio) coefficients that are analogous to the t test with prob values. (p) and if p > 0.05 then H0 is accepted, if  $p \le 0.05$  then H0 is rejected.

#### **Mediation Test**

Mediation variables are variables that become intermediaries (mediation) of the relationship of explanatory variables to dependent variables. This research involves mediating variables, namely customer's satisfaction. To find out whether customer's satisfaction are able to play a role as a mediating variable the effect of Product attribute on customer's loyalty will be tested. Mediation testing is used to find out whether the mediating variable is a full mediation or partial mediation (Baron & Kenny 1986). Mediation testing in this study is as follows:



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#### **Figure 1 Mediation Test the Effect of X on Y2 Mediated by Y1** Information:

1. (a), (b) and (c) are the results of the overall path and model coefficients

2. (d) is the result of the path coefficient of the overall model without the mediating variable.

Testing approach

1. If in (a) and (b) are significant while (c) it is not significant then it can be said to be full mediation (complete mediation)

2. If in (a) and (b) are significant while (c) are significant, where the coefficient value (c) is smaller (down) than (d) then it can be said to be partial mediation.

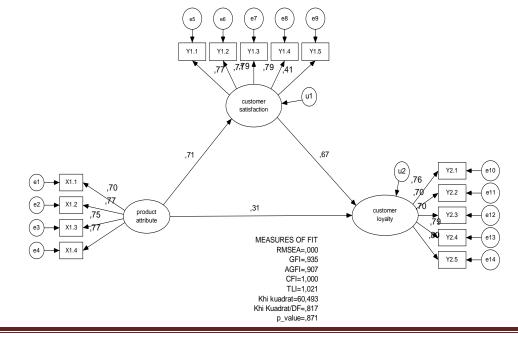
3. If in (a) and (b) are significant while (c) it is significant, where the coefficient of (c) is almost the same as (d) then not as a mediating variable

4. If one of (a) or (b) is not significant, then it is not a mediating variable

# Results

#### **Results of SEM Analysis of Goodness of Fit**

Theoretical model in the conceptual framework of research is said to be fit if supported by empirical data. The results of the goodness of fit overall model testing are given in Figure 2.



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# Figure 2. Path Diagram Results of SEM Analysis

The test results of Goodness of Fit Overall based on Figure 1, it can be seen that all criteria indicate the model has met the cut-off value; therefore, the model can be categorized suitable and suitable for use, so that interpretation can be carried out for further discussion.

As a basis for testing hypotheses, critical ratio (Cr) is used from the results of Weight regression output. Where the hypothesis will be accepted if the p value < from the significance of 5%, then the null hypothesis is rejected. The results of the analysis are contained in Tables 2 and 3.

The Effect between Variable	Path	T -	Note
	Coeficient	Statistic	
Product attributes $\rightarrow$ Customer's satisfaction	0,299	2,928	Sig
Customer's satisfaction $\rightarrow$ Customer's loyalty	0,178	2,270	Sig
Product attributes $\rightarrow$ Customer's loyalty	0,205	2,089	Sig

**Source: Processed Data** 

Table 3. Recapitulation of Hypothesis Testing Results					
Inter Variable Influence	Path	T -	Note		
	Coeficient	Statistic			
Product attributes $\rightarrow$ Customer loyalty	0,779	6.578	Sig		

#### **Source: Processed Data**

Based on the results of the mediation test, the path of influence between product attributes on customer's loyalty shows that product attributes significantly affect customer's satisfaction with a coefficient of 0.299 (a) and customer's satisfaction significantly influence customer's loyalty with a coefficient of 0.178 (b). Whereas, the path coefficient of the influence of product attributes on customer's loyalty controlled by customer's satisfaction has a coefficient value of 0.205 (c). Furthermore (c) it has a smaller coefficient value (down) than the effect of product attributes on customer's loyalty without the mediating variable of customer's satisfaction with a coefficient of 0.779 (d). Thus, it can be said that customer's satisfaction acts as a partial mediation of the indirect effect of product attributes on customer's lovalty.

#### **Discussion of Research Results**

#### Effect of product attributes on customer's lovalty.

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Product attributes have a significant effect on the loyalty of Giant Hypermarket customers in Malang City. According to Griffin (2005), the rewards of loyalty are long-term and cumulative. The longer the customer's loyalty, the greater the profit gained from that customer. Conversely, switching customers can be detrimental to the company because the cost of serving and selling goods to old customers is lower than that of new customers. To get the loyalty of giant hypermarket customers in the city of Malang, the products sold by giant hypermarkets must have good quality in terms of completeness of various products sold, such as household needs, food and including daily needs, textile, fashion, furniture, so that the product has provided a separate place in the eyes of consumers. In addition, the packaging uses packaging and its own brand at a cheaper price so that it is attractive to customers.

The results of this study extend the study conducted by Bennur and Jin (2009) to conclude that product attributes affect consumer satisfaction and loyalty. Corsi and Rungie (2010) show that there is a positive and significant relationship of product attributes to consumer loyalty with a stronger price and packaging interacting in determining consumer loyalty. Rajaguru and Matanda (2010) found evidence that product attributes such as product quality, price and availability of new products have a significant effect on customer's loyalty. Nezakati, et al (2011) that product quality is the dominant variable that drives customers to loyalty.

Customer's satisfaction as a mediation of the influence of product attributes on customer's loyalty

Based on the results of inferential statistical analysis produced that customer's satisfaction acts as partial mediation of the indirect effects of the effect of product attributes on customer's loyalty. In connection with these results, the role of mediation is smaller when compared to the direct influence of product attributes on customer's loyalty, due to a factor of discrepancy in the attributes of products sold at Giant, because in terms of quality and brand are the same as products sold in supermarket, so customers have recognized the product brand. This condition which causes the attributes of products sold in Giant will directly provide loyalty without going through customer's satisfaction, this is due to customer-formed loyalty, more because giant has a complete range of products sold so that Giant is considered the best choice for shopping which is a reflection of customer's loyalty.

The results of this study broaden the research conducted by Mital. et al. (1998) that poor performance on product attributes has a negative effect on overall satisfaction and positive performance on product attributes has a positive effect on the same attributes and overall satisfaction shows a reduction in sensitivity at the level of attribute performance. The same results are shown by Spreng et al. (1996), Bei and Chiao (2001) that there is an influence between product attributes on customer's satisfaction, while research conducted by Bloemer, et al. (1998), Oloughlin and Coenders (2002) and Luarn and Lin (2003) show that customer's satisfaction influences customer's loyalty.

Meanwhile, in relation to customer's loyalty, Anderson et al (1994) stated that if a customer is satisfied with the product or service provided, it will lead to customer's loyalty so as to make customers repurchase in the future, inhibiting competitors from attracting customers because customers are reluctant to switch, reduce costs and subsequent transaction times, reduce the cost of handling product / service discrepancies, reduce the cost of searching for new customers

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because customers will tend to inform other potential customers, because the company has satisfying products and services, so the company's reputation also raised.

#### CONCLUSION

Lastly, the conclusion in this study is that customers will have a high level of loyalty to giant hypermarkets if the products sold by hypermarkets have good quality in terms of completeness of various products sold, such as household needs, food and including daily needs, textile, fashion, furniture, so that completeness the product has provided a special place in the eyes of consumers. In addition, the packaging uses packaging and its own brand at a cheaper price so that it is attractive to customers. The role of customer's satisfaction as mediation is smaller when compared to the direct influence of product attributes on customer's loyalty. This condition is because in terms of quality and brand of products sold in hypermarkets are the same as products sold in supermarket, so customers already recognize the product's brand?

Managerial suggestions or implications are expresse such as the mediating role of customer's satisfaction in the influence of product attributes on customer's loyalty of giant hypermarkets in Malang City. The implication is that giant hypermarket management needs to pay attention to customer's satisfaction indicators, especially indicators related to the level of comfort, so as to increase customer's loyalty, choosing a variety of products for sale requires a convenience.

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